Business Update Q3 and 9M 2017

October 31, 2017

Adama Agricultural Solutions Ltd., one of the world's leading crop protection companies, and Hubei Sanonda Ltd. have combined, creating the only integrated, publicly traded Global-China crop protection company.

The Combined Company is to be renamed

ADAMA

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Newly combined ADAMA group reports net income up 70%

First combined record results of listed global crop protection leader

Robust differentiated volume growth drives profit and profitability

Q3 Sales \$844m

+5.4%

9M Sales +3.7% to \$2,702m Q3 Volumes +7.4%; 9M Volumes +7.1%

Q3 EBIT \$111m

+28.0%

Q3 EBIT margin +2.3 pp 9M EBIT +25.7% to \$397m; margin +2.6 pp

Q3 EBITDA \$163m

+15.3%

Q3 EBITDA margin +1.7 pp 9M EBITDA +15.7% to \$553m; margin +2.1 pp Q3 Gross Profit \$299m

+10.6%

Q3 gross margin +1.6 pp 9M gross profit +12.3% to \$962m; margin +2.7 pp

Q3 Net Income \$57m

+69.4%

Q3 net income margin +2.6 pp 9M net income +33.2% to \$261m; margin +2.2 pp

> 9M Operating Cash Flow: \$368m 9M Free Cash Flow: \$244m

Balance Sheet Net Debt: \$762m (-\$192m) Net Debt / EBITDA: 1.2x vs. 1.7x last year



Financial highlights

Adjusted, (\$ million)	Q3 2017	Q3 2016	% Change	9M 2017	9M 2016	% Change
Sales	844	800	+5.4%	2,702	2,605	+3.7%
Gross Profit	299	270	+10.6%	962	856	+12.3%
As % of Sales	35.4%	33.8%		35.6%	32.9%	
Operating Expenses	188	184		565	540	
Operating Income (EBIT)	111	86	+28.0%	397	316	+25.7%
As % of Sales	13.1%	10.8%		14.7%	12.1%	
Net Income	57	34	+69.4%	261	196	+33.2%
As % of Sales	6.8%	4.2%		9.7%	7.5%	
EBITDA	163	142	+15.3%	553	478	+15.7%
As % of Sales	19.4%	17.7%		20.4%	18.3%	
Earnings per Share – USD	0.0244	0.0126		0.1114	0.0723	
– RMB	0.1630	0.0842		0.7611	0.4734	

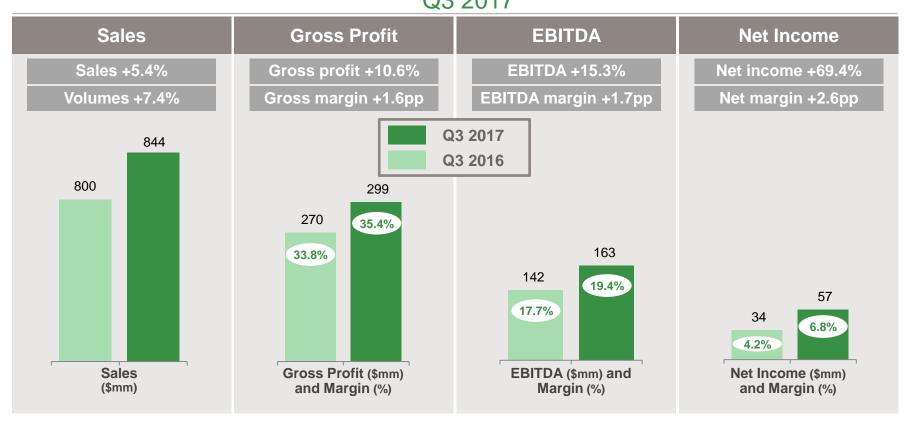
Revenues grew in constant currency terms in the quarter by 3.9% and by 3.6% in the nine-month period.

The Income Statement items for the 2017 periods include adjustments for: non-cash legacy amortization of an intangible asset created through the 2011 acquisition of Solutions; a capital gain in the second quarter as well as the reinstatement of an expense (mainly in the third quarter) due to the classification of registrations as assets held for sale, both as a result of the transfer/sale process related to certain products in connection with ChemChina's acquisition of Syngenta; an expense in connection with other corporate development activity in conjunction with a company within the ChemChina group; a one-time award to employees in connection with the Adama-Sanonda combination transaction; a tax expense in the second quarter in respect of a tax claim from 1985 against cancellation of a tax asset.

The Income Statement items for the corresponding period last year include adjustments for: the abovementioned non-cash legacy amortization of an intangible asset; income from the value redeployment in the first quarter of employee options granted in 2014.

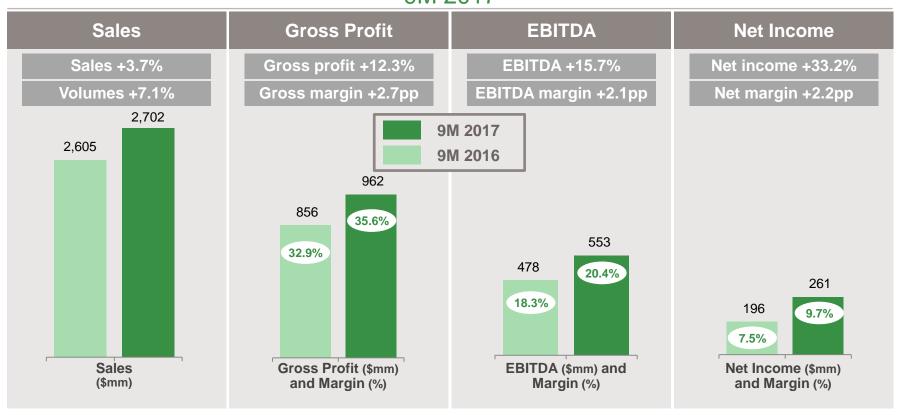
²⁰¹⁶ Net income items are shown before allocation to non-controlling interests. Earnings per share are the same for basic and diluted. The number of shares used to calculate earnings per share in 2017 is 2,341.9 million shares, reflecting the issuance of shares as part of the combination transaction. The number of shares used to calculate earnings per share in 2016 is 1,617.5 million shares, reflecting the issuance of shares as part of the combination transaction in 2017, yet excluding the portion of the 2016 non-controlling interest.

Strong contribution of each entity results in record first quarter for the Combined Company Q3 2017

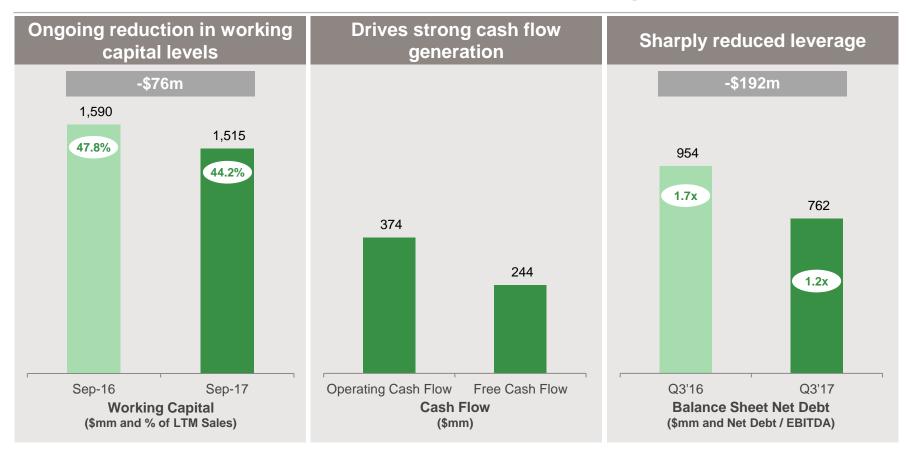




Strong contribution of each entity results in record results for the Combined Company 9M 2017



Further significant improvement of working capital, robust cash flow, reduced leverage



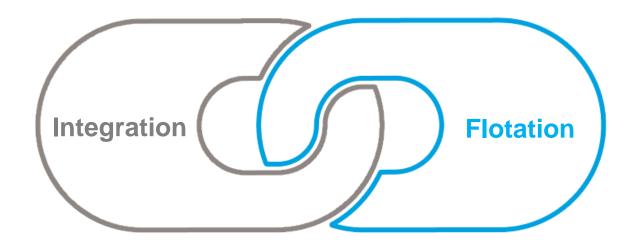




Adama-Sanonda Combination

Combination between Adama and Sanonda successfully completed Creating the only integrated Global-China player

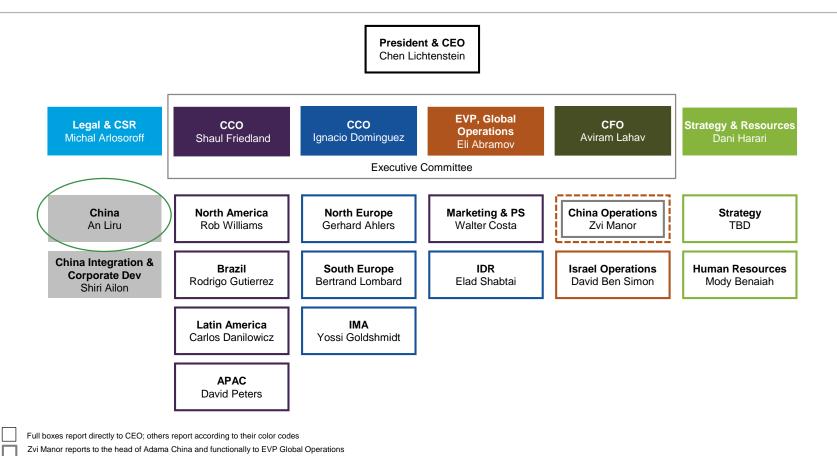
Accomplishing our two key strategic objectives in one coordinated step



- Appointment of Combined Company Board of Directors
- Adama's management team leads the Combined Company
- Name of Combined Company to change to ADAMA



Forming our eighth geographical commercial cluster, our China Cluster

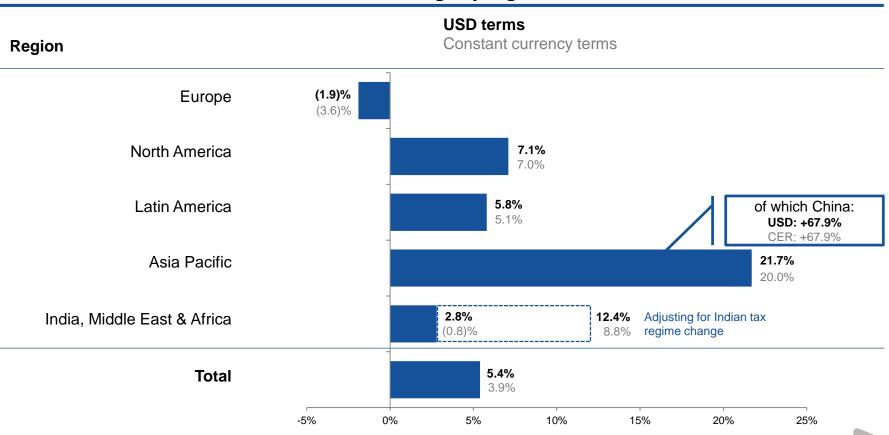




Regional Update

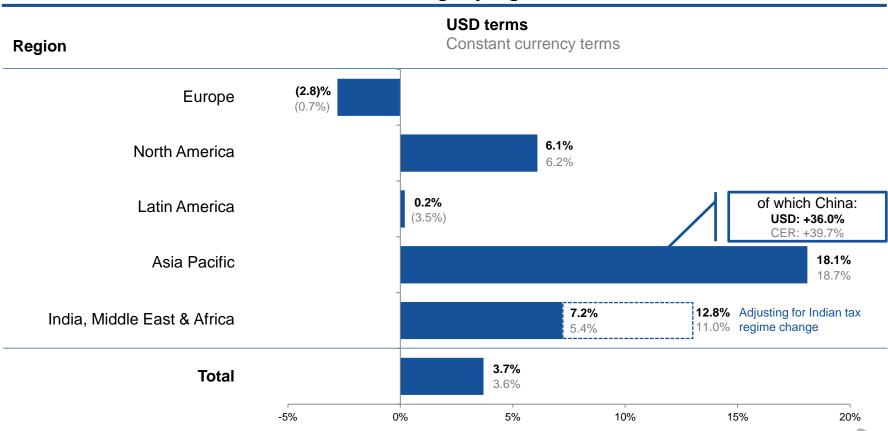
Regional sales performance Q3 2017 vs. Q3 2016





Regional sales performance 9M 2017 vs. 9M 2016





Regional highlights Europe

- Sales volumes in Europe increased over the nine-month period, despite generally challenging conditions
- In the quarter, unfavorable weather conditions, combined with continuing high levels of inventory in the distribution channels, impacted demand across Europe, keeping pressure on prices and volumes

Northern Europe:

 The harvest was slightly delayed due to extensive rainfall, impacting the planting of oilseed rape and cereals in this region

Southern Europe:

- Dry start to the quarter reduced demand for fungicides and insecticides, with channel inventories remaining high, most notably in Italy and Spain
- Wetter second half of the quarter saw a stronger performance in oilseed rape herbicides, particularly in France, but reduced cereal herbicide usage in Eastern Europe



Increased demand for Racer®, one of the only ragweed herbicides for sunflower in Ukraine

Regional highlights

North America

- Volume growth drove increased sales in the quarter and the nine-months, despite the violent hurricanes in southern US which impacted farmers and the Consumer and Professionals Solutions business
- Strong performance of the cotton portfolio capitalizing on increased cotton acreage:
 - ACEPHATE 97: insecticide, benefiting from the Combined Company's end-to-end integrated value chain
 - SETUP® 6SL (containing Ethephon) plant growth regulator, sourced from an affiliate within the ChemChina group
 - CORMORANTM, a differentiated dual-action larvicide delivering strong results as it expands into new crops and regions
- Successful integration and relaunch of the products acquired earlier in the year from Syngenta:
 - Bravo family of fungicides (containing Chlorothalonil), including Bravo Weather Stik[®], Bravo Ultrex[®] and Bravo[®] ZN
 - Insecticides Fulfill[®] (containing Pymetrozine), Trigard[®] and Armor[®] (both containing Cyromazine)



Growers reviewing trials of Nimitz[®], our innovative nematicide, on almonds at a large distributors research farm in Madera, California



Training for product Fulfill® at Texas A&M University attended by numerous university professors, consultants & customers

Regional highlights Latin America

 Sales increase driven by significant volume growth, despite extreme weather conditions across the region (hurricanes in Central America, excessive rainfall in Argentina, drought in Brazil) and earthquakes in Mexico

Brazil:

- Strong Q3 performance from soybean portfolio, including GALIL® insecticide and POQUER® herbicide, effective in combating increasing glyphosate-resistant weeds, as well as ARREIO®, a herbicide launched last year and performing well in pastures
- Farmer profitability continues to be impacted by generally low agricultural commodity prices, continuing tight credit conditions and channel destocking
- Chile: BREVIS®, our proprietary fruit thinner, performing well
- Colombia: New marketing initiatives fostering increased farmer engagement and demand creation



Regional highlights

Asia Pacific

- Strong 22% increase in Q3 sales, and 18% in the 9-month period, driven by significant volume growth, primarily in the Pacific, China and parts of south-east Asia, supported by:
 - New product launches, improvement of the portfolio mix, increased farmer engagement
 - Generally favorable weather conditions (other than in Australia)
- Registrations obtained for a number of differentiated products:
 - CUSTODIA[®], fruits and vegetables fungicide in the Philippines
 - MAYORAL®, sugarcane herbicide in Thailand
 - TRIVOR®, citrus herbicide and ZULU® XT cereals herbicide in Australia
 - NARKIS®, rice herbicide in Indonesia

China:

- Continued expansion of our product portfolio, with new registrations for CORMORAN[®] in apples and RIMON FAST™ in cabbage
- High insect pressure in rice drove increased sales of Dichlorvos



Australia collaboration with Pessl Instruments - a hardware solution combined with advanced disease modelling software to better predict the viability of the crop and assist farm advisers with input decisions



Regional highlights India, Middle East & Africa

 Robust increase in volumes driving 12% growth in the quarter and 13% growth in the nine-month period, adjusting for the negative impact of the tax regime change in India

India:

- The insecticide TAPUZ[®], a unique combination of two active ingredients (one benefiting from the Combined Company's end-to-end value chain, and the other sourced from an affiliate within the ChemChina group, performed well in rice, cotton and other crops)
- ACEMAIN®, a broad spectrum systemic insecticide, delivered a strong performance in cotton
- South Africa: Continued drought conditions in the Cape region impacting wheat and vine products
- Turkey: Continued growth, capitalizing on our leading sugar beet portfolio





150 large sugar beet growers attending field day for Goltix Plus[®] and Belvedere Forte[®] in Konya, largest sugar beet region in Turkey



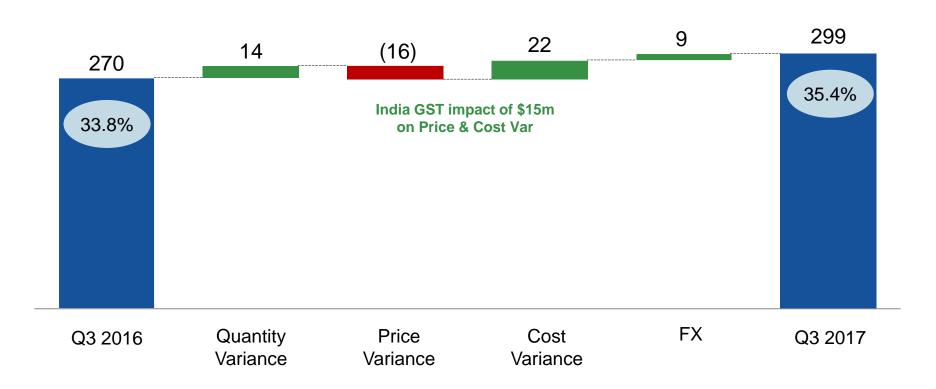
Bridge Analysis

Q3 sales bridge analysis





Q3 gross profit bridge analysis





Q3 EBITDA bridge analysis



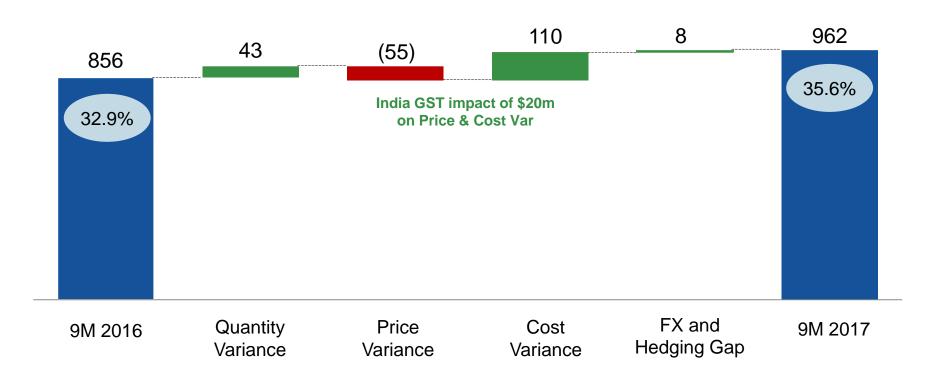


9M sales bridge analysis





9M gross profit bridge analysis





9M EBITDA bridge analysis





